Using Data to Drive Optimal Decision Making

You have many questions about how to best lead your parks and recreation agency. The questions may be about budget size, optimal staffing or revenues generated from agency activities. Perhaps you are looking towards the future and seeking opportunities where your agency can better serve its community while also outperforming its peers elsewhere in the U.S.

In your hands is one resource that can assist you with answering these many questions. The customized Parks and Recreation Agency Performance Report shows you how your community’s parks and recreation services compare to those of its peers throughout the U.S. The data in this report comes from what your agency and other agencies entered in NRPA’s Park Metrics website and compares specific measures of parks and recreation efficiency and effectiveness against thousands of other parks and recreation agencies across the country. Use this report to make informed decisions about your parks and recreation agency. Capitalize on your strengths and address your weaknesses – and increase the positive impact of your parks and recreation offerings on those in the community you serve.

Of course, data itself does not provide complete answers to your many questions. But combined with the collective knowledge of yourself, your team, your external partners and other resources, the insights contained within this report are an important step to lead your agency into the future.

About this Report

Earlier this year, your agency submitted operational information into the National Recreation and Park Association’s (NRPA) Park Metrics website by completing your Agency Performance Survey. Thanks to the participation of park and recreation agencies throughout the U.S., NRPA is providing the field with key data on the management and operation of park and recreation agencies. The Agency Performance Review is a customized look at your agency in comparison to all agencies that responded to the survey and a subset of agencies that serve a similar population density (the online NRPA Park Metrics system allows you to create much more detailed data aggregations to compare your agency to agencies that meet specific criteria of your choice). The results contained in this report offer broad “yardsticks” on your agency’s management and operations, allowing you to gauge your agency’s strengths, weaknesses and improvement opportunities.

The aggregated data contained in this report was derived from 2016 – 2018 data in the NRPA Park Metrics database as of February 2019. As the NRPA Park Metrics system is available 24/7/365, the data can and will change throughout the year. NRPA Park Metrics allows you to run reports on-demand, based on real-time data, so the reports you create will always be based on the most current data available. To run additional reports, simply login to your account and go to the “Reports” tab to use Agency Performance Reports or Agency Performance Dashboards to drill-down into the full data set to compare your agency alongside agencies that meet your search criteria in areas such as Jurisdiction Population, Budget Size, State, Population Density, etc.
For a broader view of park and recreation agency benchmark and performance data, check out the 2019 NRPA Agency Performance Review and its accompanying interactive tools. This report is the most comprehensive resource of data and insights for park and recreation agencies in the United States. The report and interactive tools present NRPA Park Metrics data from 2016 through 2018 with 21 figures that highlight critical park and recreation metrics on park facilities, programming, responsibilities of park & recreation agencies, staffing, budget and agency funding. Explore the 2019 NRPA Agency Performance Review.

Using this Report

The Agency Performance Report is designed to assist you in evaluating your own agency’s results relative to other Agency Performance Survey participants. The information in this report is designed to be a tool for helping you to better evaluate your agency and its offerings. Spotting significant differences between your own figures and the composites can be the first step toward identifying improvement opportunities. Please keep in mind:

1. A deviation between your figures and figures in the report is not necessarily good or bad. It merely indicates additional analysis may be required. As a rule, the larger the difference, the greater the need for further investigation.

2. In situations where large deviations do exist, it may be helpful to go back and calculate the same measure over the past several years to identify any trends that may exist.

3. The information in this report should be used as a tool for informed decision making rather than absolute standards. Since agencies differ as to their location, size, and other factors, any two agencies can be successful yet have very different experiences with regard to certain measures.

If you have any questions or comments about this report, please contact Greg Manns of Industry Insights at gmanns@industryinsights.com or 614-389-2100 x108.
Interpreting the Numbers

Most of the results included in this study are reported on the basis of medians rather than arithmetical averages or means. Unlike the mean, the median is not distorted by a few unusually high or low values that may exist in the sample due to special circumstances. The “median” value represents the mid-point of the data for a particular measure, with one-half of the respondents reporting figures above it and one-half below. Each median was computed independently based on the agencies that reported for that item. As a result, mathematical relationships do not always exist when different ratios are used together in the calculation.

Figures reported were not used unless they were in accordance with the survey instructions and definitions. In cases where the number of respondents was considered inadequate for the computation of a meaningful figure, “ISD” appears in the tables.

<table>
<thead>
<tr>
<th>Lower 25% of Reported Figures</th>
<th>Middle 50% of Reported Figures (Middle Range)</th>
<th>Upper 25% of Reported Figures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Smallest Number Reported</td>
<td>Lower Quartile</td>
<td>Upper Quartile</td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>Median</td>
<td>Largest Number Reported</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

If you see “no data” in the table of data under a graph, you haven’t answered the required Agency Performance Survey questions to generate this comparison.

Definitions

**Median (or 50th percentile):**
The center value of the total distribution of the data that was reported (e.g., it is the value at which 50% of the responses are above and 50% are below). This measure is less likely than an average to be distorted by a few outlying responses.

**Lower Quartile (or 25th Percentile):**
The observation point below which 25% of the responses lie (e.g., 25% of the respondents reported a figure less than this amount and 75% a figure higher than this amount).

**Upper Quartile (or 75th Percentile):**
The observation point below which 75% of the responses lie (e.g., 75% of the respondents reported a figure less than this amount and 25% a figure higher than this amount).
Two metrics that can be used to gauge whether a community is adequately funded to manage, operate, and maintain its parks and recreation areas are “park related operating expenditures per acre of parkland managed” and “operating expenditures per capita.” The first metric, operating expenditures per acre, is calculated by dividing total park related operating expenditures by total parkland acres managed by the agency. The second metric, operating expenditures per capita, is calculated by dividing total operating expenditures by the population of the jurisdiction served by the agency.

Operating expenditures include all of the costs to provide parks and recreation services to the community, including personnel salaries, benefits, utilities, equipment, and materials. Operating expenditures may also include debt service if it is paid out of the annual operating budget, as well as any expenditures incurred as part of a special or enterprise fund (such as a golf course) managed by the public agency.

It is important to note that operating costs can vary widely between communities due to differences in parks and recreation facility standards, types of equipment, repair and replacement schedules, types and topography of parkland, degree of maintenance required, levels of use, and other variables. Operating costs and efficiencies can also vary with the number of acres managed and/or the size of the population served. For example a community that manages extensive conservation lands will have a lower ratio of expenditures/acre than a community that primarily manages developed parkland.

Communities that benchmark operating expenditures should conduct follow-up research to analyze and document the specific reasons for differences in operating expenditures. For example it may be helpful to find a similar agency in Park Metrics (formerly PRORAGIS), then visit and photograph the facilities at benchmarked communities, and meet with agency staff to document key differences in facility quality or levels of maintenance. It may also be helpful to determine if a community is serving a larger population than its own residents. Elected officials, managers, and residents may be more supportive of increased operation budgets if they clearly understand the reasons for variations in funding between communities, and/or the implications of different funding levels.
The “acres of parkland per 1,000 population” metric is the most common technique for determining whether a community has “enough” parkland. It is also known as a community’s “acreage level of service (LOS).” There is no standard acreage LOS in the United States, and LOS can vary widely due to a community’s history, culture, demographics, density, development patterns, and other factors. For example, the acreage LOS of communities within the Park Metrics (formerly PRORAGIS) database ranges from less than 2 acres per 1,000 citizens to over 100 acres per 1,000 citizens.

An often-asked question is “what should be counted in an acreage LOS?” Unfortunately, there is no standard answer. Some communities include public golf courses and beaches, while others include publicly accessible lakes and wetlands. Some cities and counties also include public parkland owned by other agencies, such as state parks and national forests. Some communities also count private recreation areas, owned and managed by homeowners associations, because these areas help meet residents’ local recreation needs. Since the primary purpose of acreage LOS is to determine a community’s need for parkland, it is recommended that communities only count developable, publicly accessible parkland within their jurisdiction.

Open space lands that are undevelopable, such as privately owned open spaces, private golf courses, or private beaches; or open space lands that are permanently protected such as wetlands, water bodies, or protected conservation lands, cannot be used in calculations to determine how much open space is needed for future community needs for facilities such as parks, playgrounds, athletic fields, or community recreation centers. Privately owned parkland is not open to the public, and could be sold or redeveloped. Public parkland owned by another jurisdiction (such as state or county-owned land within a municipality) should be counted only for the population served by that jurisdiction.

Acreage LOS should be used in conjunction with other needs assessment techniques to gauge a community’s need for additional parkland. For example, a community may conclude that it is not necessary to acquire additional parkland after comparing its acreage LOS to other communities. However, other needs assessment techniques such as surveys, focus group meetings, and population projections may indicate that residents’ needs are not being met, and additional parkland may be required.
Revenues (also known as “annual direct revenues”) include all of the monies generated directly from parks and recreation classes, programs, memberships, concessions, permits, rentals, and other non-tax sources. Revenues do not include funding from taxes, grants, foundations, bonds, assessments, or other indirect sources.

Two metrics that can be used to track revenues, and/or compare revenue generation to other agencies, are “revenue per capita” and “revenue as a percentage of total operating expenditures.” The first metric, revenue per capita, is calculated by dividing the total revenues generated by the agency by the population of the jurisdiction served by the agency. The second metric, revenue as a percentage of total operating expenditures (also known as “cost recovery”), is calculated by dividing the total revenues generated by the agency by the total operating expenditures of the agency.

In addition to using these metrics for revenue tracking and benchmarking, they can also be used to establish cost recovery policies and goals. There are no industry standards for cost recovery; for example, some communities have established different cost recovery policies for senior, adult, and youth programs, while others have established overall cost recovery goals as a percentage of operating expenses. NRPA Park Metrics (formerly PRORAGIS) can help agencies to determine reasonable and realistic cost recovery goals based on data from other agencies.
### Agency Effectiveness Ratios

<table>
<thead>
<tr>
<th>Your Agency</th>
<th>All Agencies</th>
<th>Population Density per Sq Mile Over 2,500</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Operating expenditures per capita</td>
<td>$433.91</td>
<td>$78.69</td>
</tr>
<tr>
<td>2. Revenue per capita</td>
<td>$235.98</td>
<td>$20.11</td>
</tr>
<tr>
<td>3. Total revenue to total operating expenditures</td>
<td>54.4%</td>
<td>27.3%</td>
</tr>
<tr>
<td>4. Total tax expenditures per capita</td>
<td>$197.93</td>
<td>$55.55</td>
</tr>
<tr>
<td>5. Park operating expenditures per acre of parkland</td>
<td>$15,081</td>
<td>$3,174</td>
</tr>
<tr>
<td>6. Operating expenditures per acre of parkland</td>
<td>$75,407</td>
<td>$8,296</td>
</tr>
<tr>
<td>7. Operating expenditures per acres of parks and non-park sites</td>
<td>$51,723</td>
<td>$6,750</td>
</tr>
<tr>
<td>8. Operating expenditures per FTE</td>
<td>$69,327</td>
<td>$93,230</td>
</tr>
<tr>
<td>9. FTE's per 10,000 population</td>
<td>62.6</td>
<td>8.3</td>
</tr>
<tr>
<td>10. Acres of parks per 1,000 residents</td>
<td>5.8</td>
<td>10.1</td>
</tr>
<tr>
<td>11. Number of residents per park</td>
<td>2,238</td>
<td>2,181</td>
</tr>
<tr>
<td>12. Number of acres per park</td>
<td>12.9</td>
<td>21.2</td>
</tr>
<tr>
<td>13. Number of participants per program</td>
<td>135</td>
<td>62</td>
</tr>
<tr>
<td>14. Ratio of fee programs to all programs</td>
<td>100.0</td>
<td>85.9</td>
</tr>
<tr>
<td>15. Ratio of building attendance to park attendance</td>
<td>302.6</td>
<td>48.0</td>
</tr>
</tbody>
</table>

### Agency Operations: Operating Budget

<table>
<thead>
<tr>
<th>Your Agency</th>
<th>All Agencies</th>
<th>Population Density per Sq Mile Over 2,500</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Agency’s total annual operating expenditures</td>
<td>864</td>
<td>268</td>
</tr>
<tr>
<td>Number of Responses</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>$1,385,498</td>
<td>$2,598,163</td>
</tr>
<tr>
<td>Median</td>
<td>$25,246,208</td>
<td>$3,834,500</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>$10,636,731</td>
<td>$15,969,109</td>
</tr>
</tbody>
</table>

2. Percentage of agency’s total operating expenditures for the following categories:

| Number of Responses | 757 | 228 |
| Parks | 20.0% | 44.3% |
| Recreation | 70.0% | 41.8% |
| Other | 10.0% | 13.9% |

3. Percentage of agency’s total operating expenditures for the following categories:

| Number of Responses | 809 | 246 |
| Personnel services | 57.0% | 54.9% |
| Operating expenses | 43.0% | 37.8% |
| Capital expense not in CIP | 0.0% | 5.2% |
| Other | 0.0% | 2.1% |

4. Percentage of agency’s total operating expenditures from the following sources:

| Number of Responses | 793 | 237 |
| General Fund Tax Support | 25.8% | 59.3% |
| Dedicated Levies | 22.0% | 7.9% |
| Earned/Generated Revenue | 47.0% | 24.5% |
| Other Dedicated Taxes | 0.0% | 2.7% |
| Sponsorships | 0.3% | 1.0% |
| Grants | 3.0% | 2.2% |
| Other | 2.0% | 2.4% |

5. Agency’s total annual non-tax revenues:

| Number of Responses | 803 | 243 |
| Lower Quartile | $250,000 | $485,500 |
| Median | $13,729,862 | $974,451 |
| Upper Quartile | $3,152,480 | $5,849,735 |
## Capital Budget

<table>
<thead>
<tr>
<th></th>
<th>Your Agency</th>
<th>All Agencies</th>
<th>Population Density per Sq Mile Over 2,500</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1. Agency's total capital budget for the next 5 years and total capital budget for the fiscal year:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>a. Capital budget for next 5 years</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>666</td>
<td>201</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>$45,000,000</td>
<td>$4,007,250</td>
<td>$6,340,000</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>$14,255,074</td>
<td>$21,163,000</td>
<td></td>
</tr>
<tr>
<td><strong>b. Capital budget for the fiscal year</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>750</td>
<td>226</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>$128,225</td>
<td>$350,000</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>$4,174,804</td>
<td>$800,000</td>
<td>$1,798,861</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>$3,511,414</td>
<td>$6,711,306</td>
<td></td>
</tr>
<tr>
<td><strong>2. Percentage of agency's current fiscal year's capital budget designated for the following purposes:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>668</td>
<td>200</td>
<td></td>
</tr>
<tr>
<td>Renovation</td>
<td>74.4%</td>
<td>54.6%</td>
<td>60.5%</td>
</tr>
<tr>
<td>New Development</td>
<td>0.0%</td>
<td>30.9%</td>
<td>27.9%</td>
</tr>
<tr>
<td>Acquisition</td>
<td>0.1%</td>
<td>7.4%</td>
<td>5.6%</td>
</tr>
<tr>
<td>Other</td>
<td>25.5%</td>
<td>7.1%</td>
<td>6.1%</td>
</tr>
<tr>
<td><strong>3. Dollar value of authorized general obligation bonds and revenue bonds authorized for the agency this year</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>a. Value of general obligation bonds authorized</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>599</td>
<td>185</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>$0</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>$2,285,000</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>$382,238</td>
<td>$1,326,000</td>
<td></td>
</tr>
<tr>
<td><strong>b. Value of revenue bonds authorized</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>539</td>
<td>158</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>$0</td>
<td>$0</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>$8,830,000</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>$0</td>
<td>$0</td>
<td></td>
</tr>
</tbody>
</table>
### Personnel

<table>
<thead>
<tr>
<th>Personnel Details</th>
<th>Your Agency</th>
<th>All Agencies</th>
<th>Population Density per Sq Mile Over 2,500</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1. Number of funded employees at your agency:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a. Number of full-time employees</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>788</td>
<td>240</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>9</td>
<td>15</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>111</td>
<td>22</td>
<td>35</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>64</td>
<td>85</td>
<td></td>
</tr>
<tr>
<td>b. Number of non-full-time employees</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>744</td>
<td>228</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>25</td>
<td>47</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>1,099</td>
<td>80</td>
<td>136</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>225</td>
<td>342</td>
<td></td>
</tr>
<tr>
<td>c. Total annual hours worked by non-full-time employees</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>667</td>
<td>202</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>8,064</td>
<td>14,726</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>526,566</td>
<td>32,000</td>
<td>62,394</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>104,374</td>
<td>169,194</td>
<td></td>
</tr>
<tr>
<td>d. Total number of full-time equivalent employees (FTEs)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>791</td>
<td>241</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>14.0</td>
<td>26.9</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>364.2</td>
<td>38.2</td>
<td>63.0</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>112.7</td>
<td>168.0</td>
<td></td>
</tr>
<tr>
<td>2. Percentage of total full-time equivalents (FTEs) involved in the following operational areas:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>710</td>
<td>213</td>
<td></td>
</tr>
<tr>
<td>Administration</td>
<td>27.0%</td>
<td>17.1%</td>
<td>15.9%</td>
</tr>
<tr>
<td>Operations/Maintenance</td>
<td>39.0%</td>
<td>48.7%</td>
<td>44.4%</td>
</tr>
<tr>
<td>Programmers</td>
<td>33.0%</td>
<td>28.9%</td>
<td>35.1%</td>
</tr>
<tr>
<td>Capital Development</td>
<td>1.0%</td>
<td>2.6%</td>
<td>2.3%</td>
</tr>
<tr>
<td>Other</td>
<td>0.0%</td>
<td>2.6%</td>
<td>2.4%</td>
</tr>
<tr>
<td>3. Number of volunteers and number of annual hours worked by the volunteers at the agency</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a. Number of volunteers</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>684</td>
<td>203</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>35</td>
<td>92</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>412</td>
<td>150</td>
<td>300</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>567</td>
<td>1,190</td>
<td></td>
</tr>
<tr>
<td>b. Total hours worked by volunteers</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>632</td>
<td>192</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>913</td>
<td>1,450</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>18,851</td>
<td>3,667</td>
<td>6,158</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>15,000</td>
<td>22,887</td>
<td></td>
</tr>
<tr>
<td>4. Percentage of agency’s that have staff covered by collective bargaining (i.e., are union members)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>782</td>
<td>240</td>
<td></td>
</tr>
<tr>
<td>Yes</td>
<td>35.8%</td>
<td>52.5%</td>
<td></td>
</tr>
<tr>
<td>No</td>
<td>X</td>
<td>64.2%</td>
<td>47.5%</td>
</tr>
</tbody>
</table>
# Workload

<table>
<thead>
<tr>
<th></th>
<th>Your Agency</th>
<th>All Agencies</th>
<th>Population Density per Sq Mile Over 2,500</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Number of individual parks or non-park sites the department/agency maintains and/or has management responsibility over:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a. Total number of parks</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>749</td>
<td>230</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>9.0</td>
<td>15.3</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>26.0</td>
<td>19.0</td>
<td>27.5</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>42.0</td>
<td></td>
<td>58.3</td>
</tr>
<tr>
<td>b. Total park acres</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>728</td>
<td>220</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>162.5</td>
<td>194.5</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>334.8</td>
<td>432.5</td>
<td>443.6</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>1,297.0</td>
<td>1,178.3</td>
<td></td>
</tr>
<tr>
<td>c. Total number of non-park sites</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>749</td>
<td>230</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>0.0</td>
<td>0.0</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>13.0</td>
<td>3.0</td>
<td>3.0</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>11.0</td>
<td>13.8</td>
<td></td>
</tr>
<tr>
<td>d. Total acres of non-park sites</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>728</td>
<td>220</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>0.0</td>
<td>0.0</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>153.3</td>
<td>10.0</td>
<td>7.3</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>100.0</td>
<td>99.3</td>
<td></td>
</tr>
<tr>
<td>Total number of parks + non-park sites</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>749</td>
<td>230</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>13.0</td>
<td>19.0</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>39.0</td>
<td>26.0</td>
<td>39.0</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>59.0</td>
<td>80.8</td>
<td></td>
</tr>
<tr>
<td>Total acres of parks + non-park sites</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>728</td>
<td>220</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>197.3</td>
<td>217.3</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>488.1</td>
<td>532.5</td>
<td>603.0</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>1,502.3</td>
<td>1,516.5</td>
<td></td>
</tr>
<tr>
<td>2. Number of acres of developed and undeveloped open space for which the agency has management responsibility or maintains:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a. Developed</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>649</td>
<td>192</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>96.0</td>
<td>131.3</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>634.0</td>
<td>287.4</td>
<td>374.5</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>800.0</td>
<td>848.3</td>
<td></td>
</tr>
<tr>
<td>b. Undeveloped</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>657</td>
<td>198</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>25.0</td>
<td>23.3</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>220.0</td>
<td>156.4</td>
<td>136.1</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>619.8</td>
<td>491.4</td>
<td></td>
</tr>
<tr>
<td>3. Total number of trail miles managed or maintained by the agency</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>700</td>
<td>207</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>3.1</td>
<td>4.6</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>22.1</td>
<td>11.0</td>
<td>11.0</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>30.0</td>
<td>28.0</td>
<td></td>
</tr>
</tbody>
</table>
4. Number of buildings and the square footage of the buildings operated by the agency:

<table>
<thead>
<tr>
<th></th>
<th>Your Agency</th>
<th>All Agencies</th>
<th>Population Density per Sq Mile Over 2,500</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Number of operated buildings</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>684</td>
<td>205</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>3</td>
<td>4</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>35</td>
<td>6</td>
<td>8</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>17</td>
<td>17</td>
<td></td>
</tr>
<tr>
<td>b. Square footage of operated buildings</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>561</td>
<td>170</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>18,000.0</td>
<td>38,269.8</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>432,827.0</td>
<td>65,959.0</td>
<td>95,288.0</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>182,595.0</td>
<td>215,339.5</td>
<td></td>
</tr>
</tbody>
</table>

5. Number of programs the agency offers annually and the number of people (i.e., contacts) served by these programs:

<table>
<thead>
<tr>
<th></th>
<th>Your Agency</th>
<th>All Agencies</th>
<th>Population Density per Sq Mile Over 2,500</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Total number of programs offered</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>615</td>
<td>183</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>40</td>
<td>97</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>3,663</td>
<td>175</td>
<td>400</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>902</td>
<td>1,801</td>
<td></td>
</tr>
<tr>
<td>b. Number of fee based programs</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>601</td>
<td>180</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>24</td>
<td>61</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>3,663</td>
<td>110</td>
<td>241</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>617</td>
<td>1,546</td>
<td></td>
</tr>
<tr>
<td>c. Total program contacts (estimate as necessary)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>530</td>
<td>160</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>4,500</td>
<td>8,675</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>494,723</td>
<td>17,664</td>
<td>31,281</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>65,075</td>
<td>94,955</td>
<td></td>
</tr>
</tbody>
</table>

6. Number of contacts (e.g. participants, users) of the agency's parks and facilities per year:

<table>
<thead>
<tr>
<th></th>
<th>Your Agency</th>
<th>All Agencies</th>
<th>Population Density per Sq Mile Over 2,500</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Total building facility contacts</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>521</td>
<td>155</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>5,400</td>
<td>27,500</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>1,601,208</td>
<td>50,869</td>
<td>149,519</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>278,480</td>
<td>498,249</td>
<td></td>
</tr>
<tr>
<td>b. Total park facility contacts</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>521</td>
<td>155</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>10,503</td>
<td>13,500</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>529,232</td>
<td>82,563</td>
<td>150,000</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>500,000</td>
<td>835,542</td>
<td></td>
</tr>
<tr>
<td>c. Total facilities and parks contacts</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Responses</td>
<td>521</td>
<td>155</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>35,000</td>
<td>118,591</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>2,130,440</td>
<td>225,000</td>
<td>520,000</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>1,000,000</td>
<td>1,487,000</td>
<td></td>
</tr>
</tbody>
</table>
## Agency Responsibilities

<table>
<thead>
<tr>
<th></th>
<th>Your Agency</th>
<th>All Agencies</th>
<th>Population Density per Sq Mile Over 2,500</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Agency Responsibilities</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a. Operate and maintain park sites</td>
<td>X 95.7%</td>
<td>95.5%</td>
<td></td>
</tr>
<tr>
<td>b. Operate and maintain indoor facilities</td>
<td>X 87.3%</td>
<td>91.9%</td>
<td></td>
</tr>
<tr>
<td>c. Operate, maintain, or contract golf courses</td>
<td>X 34.3%</td>
<td>42.7%</td>
<td></td>
</tr>
<tr>
<td>d. Operate, maintain, or contract campgrounds</td>
<td>17.6%</td>
<td>8.9%</td>
<td></td>
</tr>
<tr>
<td>e. Operate, maintain, or contract indoor swim facilities/water parks</td>
<td>X 28.2%</td>
<td>31.7%</td>
<td></td>
</tr>
<tr>
<td>f. Operate, maintain, or contract outdoor swim facilities/water parks</td>
<td>X 58.6%</td>
<td>65.0%</td>
<td></td>
</tr>
<tr>
<td>g. Operate, maintain, or contract tennis center facilities</td>
<td>X 51.0%</td>
<td>54.1%</td>
<td></td>
</tr>
<tr>
<td>h. Operate, maintain, or contract tourism attractions</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>i. Provide recreation programming and services</td>
<td>X 92.8%</td>
<td>95.5%</td>
<td></td>
</tr>
<tr>
<td>j. Operate and maintain non-park sites</td>
<td>X 65.3%</td>
<td>70.3%</td>
<td></td>
</tr>
<tr>
<td>k. Operate, maintain, or manage trails, greenways, and/or blueways (TGB)</td>
<td>78.0%</td>
<td>78.1%</td>
<td></td>
</tr>
<tr>
<td>l. Operate, maintain, or manage special purpose parks and open spaces</td>
<td>X 70.8%</td>
<td>74.0%</td>
<td></td>
</tr>
<tr>
<td>m. Manage or maintain fairgrounds</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>n. Maintain, manage or lease indoor performing arts center</td>
<td>17.3%</td>
<td>22.4%</td>
<td></td>
</tr>
<tr>
<td>o. Administer or manage farmer’s markets</td>
<td>X 18.1%</td>
<td>21.5%</td>
<td></td>
</tr>
<tr>
<td>p. Administer community gardens</td>
<td>X 40.4%</td>
<td>51.2%</td>
<td></td>
</tr>
<tr>
<td>q. Manage large performance outdoor amphitheaters</td>
<td>29.2%</td>
<td>31.7%</td>
<td></td>
</tr>
<tr>
<td>r. Administer or manage professional or college-type stadium/arena/racetrack</td>
<td>9.7%</td>
<td>13.0%</td>
<td></td>
</tr>
<tr>
<td>s. Administer or manage tournament/event quality indoor sports complexes</td>
<td>17.8%</td>
<td>22.0%</td>
<td></td>
</tr>
<tr>
<td>t. Administer or manage tournament/event quality outdoor sports complexes</td>
<td>X 56.6%</td>
<td>56.5%</td>
<td></td>
</tr>
<tr>
<td>u. Conduct jurisdiction wide special events</td>
<td>X 75.6%</td>
<td>85.0%</td>
<td></td>
</tr>
<tr>
<td>v. Have budgetary responsibility for your administrative staff</td>
<td>X 87.3%</td>
<td>87.8%</td>
<td></td>
</tr>
<tr>
<td>w. Include in its operating budget the funding for planning and development functions</td>
<td>X 67.2%</td>
<td>69.5%</td>
<td></td>
</tr>
</tbody>
</table>

## Facilities

<table>
<thead>
<tr>
<th></th>
<th>Your Agency</th>
<th>All Agencies</th>
<th>Population Density per Sq Mile Over 2,500</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Median jurisdiction population per facility or activity areas within facilities</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a. Recreation centers</td>
<td>58,183</td>
<td>30,470</td>
<td>34,000</td>
</tr>
<tr>
<td>b. Community centers</td>
<td>4,476</td>
<td>28,750</td>
<td>33,071</td>
</tr>
<tr>
<td>c. Senior centers</td>
<td>58,183</td>
<td>58,092</td>
<td>77,014</td>
</tr>
<tr>
<td>d. Teen centers</td>
<td>56,115</td>
<td>73,826</td>
<td>97,959</td>
</tr>
<tr>
<td>e. Stadiums</td>
<td>30,470</td>
<td>61,405</td>
<td>85,071</td>
</tr>
<tr>
<td>f. Ice rink</td>
<td>58,183</td>
<td>40,613</td>
<td>57,135</td>
</tr>
<tr>
<td>g. Arena</td>
<td>48,000</td>
<td>54,778</td>
<td></td>
</tr>
<tr>
<td>h. Performance amphitheater</td>
<td>54,111</td>
<td>85,071</td>
<td></td>
</tr>
<tr>
<td>i. Nature centers</td>
<td>29,092</td>
<td>104,180</td>
<td>106,644</td>
</tr>
</tbody>
</table>
Facilities (continued)

<table>
<thead>
<tr>
<th>Facilities</th>
<th>Your Agency</th>
<th>All Agencies</th>
<th>Population Density per Sq Mile Over 2,500</th>
</tr>
</thead>
<tbody>
<tr>
<td>2. Median jurisdiction population per outdoor facility</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a. Playgrounds</td>
<td>1,212</td>
<td>3,706</td>
<td>3,586</td>
</tr>
<tr>
<td>b. Totlots</td>
<td>58,183</td>
<td>12,226</td>
<td>10,542</td>
</tr>
<tr>
<td>c. Community gardens</td>
<td>554</td>
<td>29,750</td>
<td>29,548</td>
</tr>
<tr>
<td>d. Basketball courts</td>
<td>1,616</td>
<td>7,375</td>
<td>7,400</td>
</tr>
<tr>
<td>e. Multiuse courts -basketball, volleyball</td>
<td>1,238</td>
<td>4,803</td>
<td>4,858</td>
</tr>
<tr>
<td>f. Tennis courts (outdoor only)</td>
<td>1,939</td>
<td>6,608</td>
<td>7,369</td>
</tr>
<tr>
<td>g. Diamond fields: baseball - youth</td>
<td>29,092</td>
<td>20,412</td>
<td>25,834</td>
</tr>
<tr>
<td>h. Diamond fields: softball fields - youth</td>
<td>5,818</td>
<td>11,160</td>
<td>13,773</td>
</tr>
<tr>
<td>i. Diamond fields: softball fields - adult</td>
<td>8,312</td>
<td>12,619</td>
<td>15,000</td>
</tr>
<tr>
<td>j. Skate park</td>
<td>29,092</td>
<td>49,250</td>
<td>62,325</td>
</tr>
<tr>
<td>k. Dog park</td>
<td>58,183</td>
<td>44,330</td>
<td>55,675</td>
</tr>
<tr>
<td>l. Ice rink (outdoor only)</td>
<td>29,092</td>
<td>18,500</td>
<td>29,392</td>
</tr>
<tr>
<td>m. Rectangular fields: multi-purpose</td>
<td>7,878</td>
<td>9,000</td>
<td></td>
</tr>
<tr>
<td>n. Rectangular fields: cricket field</td>
<td>126,945</td>
<td>78,714</td>
<td></td>
</tr>
<tr>
<td>o. Rectangular fields: field hockey field</td>
<td>33,112</td>
<td>44,310</td>
<td></td>
</tr>
<tr>
<td>p. Rectangular fields: football field</td>
<td>19,394</td>
<td>26,783</td>
<td>34,572</td>
</tr>
<tr>
<td>q. Rectangular fields: lacrosse field</td>
<td>29,092</td>
<td>25,566</td>
<td>31,965</td>
</tr>
<tr>
<td>r. Rectangular fields: soccer field - adult</td>
<td>11,637</td>
<td>13,031</td>
<td>15,000</td>
</tr>
<tr>
<td>s. Rectangular fields: soccer field - youth</td>
<td>1,877</td>
<td>6,883</td>
<td>8,784</td>
</tr>
<tr>
<td>t. Overlay field</td>
<td>15,819</td>
<td>19,881</td>
<td></td>
</tr>
<tr>
<td>u. Multipurpose synthetic field</td>
<td>43,149</td>
<td>49,862</td>
<td></td>
</tr>
<tr>
<td>3. Median jurisdiction population per golf facility</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a. Driving range stations</td>
<td>20,519</td>
<td>10,400</td>
<td></td>
</tr>
<tr>
<td>b. Regulation 18-hole courses</td>
<td>58,183</td>
<td>79,576</td>
<td>80,443</td>
</tr>
<tr>
<td>c. Regulation 9-hole courses</td>
<td>124,405</td>
<td>137,550</td>
<td></td>
</tr>
<tr>
<td>d. Executive 9-hole courses</td>
<td>58,183</td>
<td>128,500</td>
<td>180,566</td>
</tr>
<tr>
<td>e. Executive 18-hole courses</td>
<td>225,996</td>
<td>254,000</td>
<td></td>
</tr>
<tr>
<td>f. Par 3; 18-hole courses</td>
<td>84,184</td>
<td>84,184</td>
<td></td>
</tr>
<tr>
<td>g. Par 3; 9-hole courses</td>
<td>120,310</td>
<td>252,551</td>
<td></td>
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<tr>
<td>4. Median jurisdiction population per swimming facility</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a. Aquatics centers</td>
<td>19,394</td>
<td>44,674</td>
<td>55,623</td>
</tr>
<tr>
<td>b. Swimming pools (outdoor only)</td>
<td>36,266</td>
<td>41,495</td>
<td></td>
</tr>
<tr>
<td>c. Indoor competitive swimming pools: 50 meters</td>
<td>91,502</td>
<td>167,500</td>
<td></td>
</tr>
<tr>
<td>d. Indoor competitive swimming pools: 25 meters</td>
<td>58,183</td>
<td>58,294</td>
<td>69,000</td>
</tr>
<tr>
<td>e. Other indoor competitive swimming pools</td>
<td>84,115</td>
<td>136,242</td>
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</tr>
<tr>
<td>f. Indoor separated diving well</td>
<td>83,750</td>
<td>83,750</td>
<td></td>
</tr>
<tr>
<td>g. Total indoor competitive swimming pools</td>
<td>58,183</td>
<td>55,453</td>
<td>63,278</td>
</tr>
<tr>
<td>h. Indoor pool designated exclusively for leisure (i.e. non-competitive)</td>
<td>58,183</td>
<td>65,997</td>
<td>96,275</td>
</tr>
<tr>
<td>i. Therapeutic pool</td>
<td>29,092</td>
<td>91,502</td>
<td>104,410</td>
</tr>
</tbody>
</table>
### Activities

<table>
<thead>
<tr>
<th>Activities</th>
<th>Your Agency</th>
<th>All Agencies</th>
<th>Population Density per Sq Mile Over 2,500</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Percentage of agencies offering the following activities:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a. Health and wellness education</td>
<td>80.2%</td>
<td>88.8%</td>
<td></td>
</tr>
<tr>
<td>b. Safety training</td>
<td>X 71.2%</td>
<td>80.3%</td>
<td></td>
</tr>
<tr>
<td>c. Fitness enhancement classes</td>
<td>X 79.1%</td>
<td>91.9%</td>
<td></td>
</tr>
<tr>
<td>d. Team sports</td>
<td>X 87.1%</td>
<td>94.6%</td>
<td></td>
</tr>
<tr>
<td>e. Individual sports</td>
<td>X 71.5%</td>
<td>81.6%</td>
<td></td>
</tr>
<tr>
<td>f. Running/cycling races</td>
<td>X 20.1%</td>
<td>24.2%</td>
<td></td>
</tr>
<tr>
<td>g. Racquet sports</td>
<td>X 65.8%</td>
<td>76.2%</td>
<td></td>
</tr>
<tr>
<td>h. Martial arts</td>
<td>X 59.9%</td>
<td>77.1%</td>
<td></td>
</tr>
<tr>
<td>i. Aquatics</td>
<td>X 70.7%</td>
<td>80.7%</td>
<td></td>
</tr>
<tr>
<td>j. Golf</td>
<td>X 47.9%</td>
<td>54.7%</td>
<td></td>
</tr>
<tr>
<td>k. Social recreation events</td>
<td>X 85.8%</td>
<td>90.1%</td>
<td></td>
</tr>
<tr>
<td>l. Cultural crafts</td>
<td>X 59.8%</td>
<td>74.0%</td>
<td></td>
</tr>
<tr>
<td>m. Performing arts</td>
<td>X 60.9%</td>
<td>78.5%</td>
<td></td>
</tr>
<tr>
<td>n. Visual arts</td>
<td>X 56.6%</td>
<td>74.4%</td>
<td></td>
</tr>
<tr>
<td>o. Natural and cultural history activities</td>
<td>X 55.2%</td>
<td>62.8%</td>
<td></td>
</tr>
<tr>
<td>p. Themed special events</td>
<td>X 87.3%</td>
<td>90.1%</td>
<td></td>
</tr>
<tr>
<td>q. Trips and tours</td>
<td>X 61.6%</td>
<td>74.9%</td>
<td></td>
</tr>
<tr>
<td>2. Percentage of agencies offering the following Out-of-School Time (OST) activities:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a. Summer camp</td>
<td>X 82.4%</td>
<td>93.8%</td>
<td></td>
</tr>
<tr>
<td>b. Before school programs</td>
<td>21.1%</td>
<td>34.4%</td>
<td></td>
</tr>
<tr>
<td>c. After school programs</td>
<td>56.1%</td>
<td>67.0%</td>
<td></td>
</tr>
<tr>
<td>d. Preschool</td>
<td>X 36.5%</td>
<td>52.4%</td>
<td></td>
</tr>
<tr>
<td>e. Full daycare</td>
<td>8.5%</td>
<td>12.9%</td>
<td></td>
</tr>
<tr>
<td>f. Specific teen programs</td>
<td>65.6%</td>
<td>79.8%</td>
<td></td>
</tr>
<tr>
<td>g. Specific senior programs</td>
<td>X 77.5%</td>
<td>85.6%</td>
<td></td>
</tr>
<tr>
<td>h. Programs for people with disabilities</td>
<td>X 61.5%</td>
<td>70.6%</td>
<td></td>
</tr>
</tbody>
</table>
### Jurisdiction Information

<table>
<thead>
<tr>
<th>1. Agency/department’s jurisdiction type</th>
<th>Your Agency</th>
<th>All Agencies</th>
<th>Population Density per Sq Mile Over 2,500</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Number of Responses</strong></td>
<td>1,075</td>
<td>339</td>
<td></td>
</tr>
<tr>
<td>Borough</td>
<td>0.6%</td>
<td>0.6%</td>
<td></td>
</tr>
<tr>
<td>Village</td>
<td>2.1%</td>
<td>3.0%</td>
<td></td>
</tr>
<tr>
<td>City</td>
<td>55.1%</td>
<td>72.6%</td>
<td></td>
</tr>
<tr>
<td>Town</td>
<td>11.8%</td>
<td>4.4%</td>
<td></td>
</tr>
<tr>
<td>Township</td>
<td>3.4%</td>
<td>2.1%</td>
<td></td>
</tr>
<tr>
<td>County</td>
<td>13.3%</td>
<td>2.4%</td>
<td></td>
</tr>
<tr>
<td>State</td>
<td>0.3%</td>
<td>0.3%</td>
<td></td>
</tr>
<tr>
<td>Special District</td>
<td>X</td>
<td>8.7%</td>
<td>9.7%</td>
</tr>
<tr>
<td>Regional/Metro Authority</td>
<td>0.3%</td>
<td>0.3%</td>
<td></td>
</tr>
<tr>
<td>Independent District/Authority</td>
<td>2.1%</td>
<td>2.7%</td>
<td></td>
</tr>
<tr>
<td>School District</td>
<td>0.7%</td>
<td>0.6%</td>
<td></td>
</tr>
<tr>
<td>Military Department</td>
<td>0.6%</td>
<td>0.6%</td>
<td></td>
</tr>
<tr>
<td>Tribal Lands/Reservation</td>
<td>0.1%</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>1.0%</td>
<td>0.9%</td>
<td></td>
</tr>
<tr>
<td><strong>2. Country</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Number of Responses</strong></td>
<td>1,078</td>
<td>339</td>
<td></td>
</tr>
<tr>
<td>United States</td>
<td>X</td>
<td>98.7%</td>
<td>99.7%</td>
</tr>
<tr>
<td>Canada</td>
<td>0.7%</td>
<td>0.3%</td>
<td></td>
</tr>
<tr>
<td>Mexico</td>
<td>0.3%</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>0.3%</td>
<td>0.0%</td>
<td></td>
</tr>
<tr>
<td><strong>3. Jurisdiction’s total annual operating and capital budget</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>a. Jurisdiction annual total operating budget</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Number of Responses</strong></td>
<td>1,012</td>
<td>313</td>
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</tr>
<tr>
<td>Lower Quartile</td>
<td>$2,262,578</td>
<td>$5,500,000</td>
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</tr>
<tr>
<td>Median</td>
<td>$25,979,615</td>
<td>$11,041,166</td>
<td>$22,053,694</td>
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<tr>
<td>Upper Quartile</td>
<td>$52,260,503</td>
<td>$105,730,542</td>
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<tr>
<td><strong>b. Jurisdiction annual capital budget</strong></td>
<td></td>
<td></td>
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</tr>
<tr>
<td><strong>Number of Responses</strong></td>
<td>968</td>
<td>300</td>
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</tr>
<tr>
<td>Lower Quartile</td>
<td>$266,375</td>
<td>$837,124</td>
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<tr>
<td>Median</td>
<td>$4,174,804</td>
<td>$1,826,361</td>
<td>$4,540,334</td>
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<tr>
<td>Upper Quartile</td>
<td>$12,000,000</td>
<td>$26,133,916</td>
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</tr>
<tr>
<td><strong>4. Square mileage and population of the incorporated jurisdiction the agency serves</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>a. Square mileage of incorporated jurisdiction</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Number of Responses</strong></td>
<td>1,058</td>
<td>339</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>10.1</td>
<td>7.0</td>
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</tr>
<tr>
<td>Median</td>
<td>17.8</td>
<td>25.0</td>
<td>12.5</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>72.0</td>
<td>29.3</td>
<td></td>
</tr>
<tr>
<td><strong>b. Population of jurisdiction</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Number of Responses</strong></td>
<td>1,069</td>
<td>339</td>
<td></td>
</tr>
<tr>
<td>Lower Quartile</td>
<td>18,000</td>
<td>28,000</td>
<td></td>
</tr>
<tr>
<td>Median</td>
<td>58,183</td>
<td>39,183</td>
<td>56,087</td>
</tr>
<tr>
<td>Upper Quartile</td>
<td>100,000</td>
<td>114,649</td>
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